

DISTRICT OF LANTZVILLE

Consolidated Financial Statements

Year ended December 31, 2011

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District of Lantzville Consolidated Financial Statements December 31, 2011

Management's Responsibility

To the Mayor and Council of the District of Lantzville:

Management is responsible for the preparation and presentation of the accompanying consolidated financial statements, including responsibility for significant accounting judgments and estimates in accordance with Canadian generally accepted accounting principles. This responsibility includes selecting appropriate accounting principles and methods, and making decisions affecting the measurement of transactions in which objective judgment is required.

In discharging its responsibilities for the integrity and fairness of the consolidated financial statements, management designs and maintains the necessary accounting systems and related internal controls to provide reasonable assurance that transactions are authorized, assets are safeguarded and financial records are properly maintained to provide reliable information for the preparation of consolidated financial statements.

The Mayor and Council are composed entirely of persons who are neither management nor employees of the District. The Mayor and Council are responsible for overseeing management in the performance of its financial reporting responsibilities, and for approving the financial statements. The Mayor and Council fulfill these responsibilities by reviewing the financial information prepared by management and discussing relevant matters with management and external auditors. The Mayor and Council are also responsible for the appointment of the District's external auditors.

MNP LLP, an independent firm of Chartered Accountants, is appointed by the Mayor and Council to audit the consolidated financial statements and report directly to them; their report follows. The external auditors have full and free access to, and meet periodically with both the Mayor and Council and management to discuss their audit findings.

April 16, 2012

Chief Administrative Officer

Independent Auditors' Report

To the Mayor and Council

District of Lantzville

We have audited the accompanying consolidated financial statements of the District of Lantzville, which comprise the consolidated statement of financial position as at December 31, 2011 and the consolidated statements of operations and accumulated surplus, change in net financial assets, cash flows and related schedules for the year then ended, and a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the consolidated financial statements present fairly, in all material respects, the financial position of the District of Lantzville as at December 31, 2011 and the results of its operations, change in net financial assets and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Nanaimo, Brilish Columbia

April 16, 2012

MNP LLP Chartered Accountants



Consolidated Statement of Financial Position

As at December 31, 2011



	 2011		2010
Financial Assets			
Cash and cash equivalents (Note 2) Accounts receivable (Note 3)	\$ 5,022,082 1 ,094,491	\$	4,925,814 593, 781
	6,116,573		5,519,595
Liabilities			
Accounts payable and accrued liabilities (Note 4) Deferred revenue (Note 5) Deposits (Note 6)	\$ 440,980 852,764 15,629		501,077 908,785 16,329
	1,309,373		1,426,191
Net Financial Assets	4,807,200	_	4,093,404
Non-Financial Assets			
Tangible capital assets (Note 7 and Schedule A) Prepaid expenses	31,631,795 6,017		30,459,576 2,256
	31,637,812		30,461,832
Accumulated Surplus (Note 8)	36,445,01 2	\$	34,555,236

See accompanying notes and schedules to the consolidated financial statements.

On behalf of the Municipality:

Jedh#Holmes, CA, Deputy Director of Financial Services

Consolidated Statement of Operations and Accumulated Surplus

For the year ended December 31, 2011



		2011		2011 Fin. Plan		2010
			(Ui	naudited-Note 14)		_
Revenue:						
Taxation (Note 9)	\$	1,396,099	\$	1,394,880	\$	1,389,364
Government grants and transfers (Note 10)		1,686,172		1,889,068		1,243,035
Utility taxes and fees		1,188,694		1,041,069		1,161,965
Services and fees (own sources)		85,289		61,591		82,594
Grants in lieu of taxes		72,430		72,620		71,774
Interest		59,422		15,000		41,702
Development cost charges		-		-		36,000
Other		27,189		33,375		(9,696)
	\$	4,51 5,295	\$	4,507,603	\$	4,016, 738
Expenditures (Note 11):						
General government	\$	678,774	\$	697,820	\$	667,669
Transportation services	•	657,199	•	379,570	*	594,443
Protective services		296,756		253,000		298,454
Sewer		251,563		106,490		315,553
Water		301,084		288,610		279,906
Solid waste collection		165,413		164,250		170,821
Parks and recreation		113,043		230,190		78,793
Legislative services		116,159		125,949		82,932
Planning and environmental development		45,528		56,270		44,135
	\$	2,625,519		2,302,149		2,532,706
Surplus for the year		1,889,776		2,205,454		1,484,032
			-			
Accumulated surplus,						
beginning of year		34,555,236		34,555,236		33,071,204
Accumulated surplus, end of year	 -	36,445,012	\$	36,760,690	\$	34,555,23 6

Commitments and contingencies are specified in Note 12.

See accompanying notes and schedules to the consolidated financial statements.

Consolidated Statement of Cash Flows

For the year ended December 31, 2011



	2011	2010
Net inflow (outflow) of cash related to the following activities:		
Operating		
Surplus for the year	1,889,776	\$ 1,484,032
Non-cash items included in operations: Amortization of tangible capital assets Loss (gain) on the sale of tangible capital	675,836	582,690
assets Change in prepaid expenses	10,052 (3,761)	14,383 5,699
Net change in non-cash working capital balances related to operations	682,127 (617,528)	602,772 1,027,513
Cash provided by operating transactions	1,954,375	3,114,317
Capital		
Purchase of tangible capital assets Proceeds from sale of tangible capital assets	(1,858,107)	(2,231,580) 15,000
Cash used by capital transactions	(1,858,107)	(2,216,580)
Increase in cash and cash equivalents	96,268	897,737
Cash and cash equivalents, beginning of year	4,925,814	4,028,077
Cash and cash equivalents, end of year	5,022,082	\$ 4,925,814

See accompanying notes and schedules to the consolidated financial statements.

Consolidated Statement of Change in Net Financial Assets

For the year ended December 31, 2011



	2011	2011 Fin. Plan	2010
		(Unaudited-Note 14)	
Surplus for the year	\$ 1,889,776	2,205,454	\$ 1,484,032
Purchase of tangible capital assets Amortization of tangible capital assets	(1,858,107) 675,836	(2,597,627)	(2,231,580) 582,690
Loss (Gain) on the sale of tangible capital assets Proceeds on sale of tangible capital assets	10,052 -	<u> </u>	14,383 15,000
	717,557	(392,173)	(135,47 <u>5)</u>
Acquisition of prepaid expense Use of prepaid expenses	(6,017) 2,256		(2,256) 7,955
	(3,761)	-	5,69 9
Increase (decrease) in net financial assets	713,796	(392,173)	(129,776)
Net financial assets, beginning of year	4,093,404	4,093,404	4,223,180
Net financial assets, end of year	\$ 4,807,200	\$ 3,701,231	\$ 4,093,40 4

See accompanying notes and schedules to the consolidated financial statements.

Notes to Consolidated Financial Statements

Year ended December 31, 2011



The District of Lantzville is a municipality that was incorporated on June 25, 2003 pursuant to the issue of Letters Patent dated April 3, 2003.

The District operates under the provisions of the Local Government Act and Community Charter.

The District's principal activities include the provision of local government services to residents of the incorporated area. These services include general government, fire protection, solid waste collection, parks and recreation, planning and development, and water and sewer services.

1. Significant Accounting Policies

(a) Basis of Presentation:

The District follows Canadian public sector accounting standards and applies such principles consistently. The consolidated financial statements have been prepared in accordance with Canadian Public Sector Accounting Standards.

The financial resources and operations of the District have been consolidated for financial statement purposes and include the accounts of all the funds of the District, which include General, Water and Sewer Operating, Capital and Reserve Funds. Inter-fund transactions have been eliminated on consolidation.

(b) Revenue Recognition:

Revenues and expenditures are recorded on the accrual basis of accounting. The accrual basis of accounting recognizes revenues in the period in which the transactions or events occurred that give rise to the revenues. Expenditures are recognized in the period in which the goods or services are acquired and a legal liability is incurred or transfers are due.

Property tax revenues are recognized in the year that they are levied.

Parcel tax revenues are recognized in the year that they are levied. Parcel taxes paid in advance, which relate to phase 1 sewer operating costs, are deferred and amortized proportionately to revenue over the term for which the parcel tax is expected to be levied.

Operating grants are recognized when they are earned. Receipts that are restricted by legislation or by agreement with external parties are recorded as deferred revenues. When qualifying expenses are incurred, deferred revenues are recognized as revenue in equal amounts.

Water and sewer fees are recognized when the commodity or service has been received by the customer.

Interest and penalties are recognized when earned. Allocations of interest are made to statutory reserve funds and certain restricted non-statutory funds.

Capital grants and developer contributions are recognized when the related expenditure is incurred and when collection is reasonably assured.

Government transfers are recognized in the financial statements as revenue in the period in which the events giving rise to the transfer occur, providing the transfers are authorized, any eligibility criteria have been met and reasonable estimates of the amount can be made.

Notes to Consolidated Financial Statements

Year ended December 31, 2011



(c) Financial instruments:

The District's financial instruments consist of cash and cash equivalents, accounts receivable, accounts payable, accrued liabilities and deposits. Unless otherwise noted, it is management's opinion that the District is not exposed to significant interest, credit or currency risks arising from these financial instruments.

(d) Tangible Capital Assets:

Tangible capital assets, comprised of capital assets and capital assets under construction exceeding \$10,000, are recorded at cost less accumulated amortization and are classified according to their functional use. Contributed tangible capital assets are recorded at fair value at the date of the contribution. Amortization is provided on a straight-line basis over the estimated useful life of the asset commencing the year the asset is put into service. One-half of the amortization is claimed in the first year of acquisition and in the year of disposal. Estimated useful lives are as follows:

Rate
15 - 80 years
5 - 10 years
10 - 50 years
10 - 75 years
10 - 25 years
10 - 100 years
10 - 100 years

Repairs and maintenance costs are charged to expense. Betterments which extend the estimated useful life of an asset or enhance the service potential of capital assets are capitalized.

Government contributions for the acquisition of capital assets are recorded as revenue and do not reduce the cost of the related capital asset.

(e) Use of Estimates:

Preparation of financial statements in accordance with Canadian public sector accounting standards requires management to make estimates based upon assumptions. These estimates and assumptions affect the amounts of assets and liabilities reported or disclosed as at the date of the financial statements and the reported amount of revenues and expenses during the period. Significant areas requiring the use of management estimates relate to accruals for expected employee compensated absences and provisions for contingencies. Included in the accrual for expected employee compensated absences is an estimate for sick leave which is based on methodology requiring significant judgement that could result in material error. Amortization is based on estimates of the assets' useful lives. Actual results could differ from those estimates. Adjustments, if any, will be reflected in operations in the period of settlement.

Notes to Consolidated Financial Statements

Year ended December 31, 2011



(f) Employee Future Benefits:

The District recognizes the expenses relating to employee benefits in the period in which the employees render the services in return for the benefits, including compensated employee absences that accumulate but do not vest. Absences due to employee illness are paid when an injury or illness occurs, but entitlement to such compensation arises as employees render service. Entitlement to compensated absence due to illness or injury is measured as the expected future utilization of this benefit.

2. Cash and Cash Equivalents

December 31 cash balances include amounts designated for specific future capital expenditures, restricted revenues and various deposits, as follows:

	2011	2010	
Restricted cash	 		
Statutory reserves (Note 8)	\$ 2,928,506	\$	2,744,762
Restricted revenues - deferred revenue (Note 5)	852,764		908,785
Restricted revenues - deposits (Note 6)	15,629		16,329
	3,796,899		3,669,876
Unrestricted cash			
Cash available for operations	1,225,183	\$	1,255,938
	\$ 5,022,082	\$	4,925,814

Cash deposited at the Coastal Community Credit Union earns interest at the rate in the range of prime minus 1 to 2 %. Cash deposited at the Municipal Finance Authority (\$1,051,786 at December 31, 2011 (\$1,041,022 at December 31, 2010)) is invested in the MFABC Money Market Fund which earned an effective yield of 1.03% (2010 - .60%) and whose market value is equal to its cost.

3. Accounts Receivable

Accounts receivable comprise the following as at December 31:

	2011	2010
Other governments	\$ 645,845	\$ 26 6,062
Property and parcel taxes	310,163	218,535
User fees and other	138,483	109,184
	\$ 1,094,491	\$ 593,781

Notes to Consolidated Financial Statements

Year ended December 31, 2011



4. Accounts Payable

Accounts payable comprise the following as at December 31:

	2011	2010
General	\$ 269,684	\$ 241,382
Other governments	95,096	195,896
Salaries, wages and benefits	76,200	63,799
	\$ 440,980	\$ 501,077

5. Deferred Revenue

Deferred revenue comprise the following as at December 31:

	2010	Receipts	Interest	Revenue	2011
Community Works (Gas Tax) Funds	\$ 508,957	\$ 148,388	\$ 4,835 \$	(254,017) \$	408,163
Development Cost Charges	206,009	33,777	2,278		242,064
Administration and inspection fees	109,442				109,442
Phase 1 sewer op. costs prepaid by residents	35,556			(2,162)	33,394
Prepaid property taxes	35,250	45,435		(35,250)	45,435
Prepaid Utility Fees	1,564	2,389		(1,564)	2,389
Treaty Negotiation Grant	11,322				11,322
Prepaid tax certificate accounts	685	1,320		(1,450)	555
	\$ 908,785	\$ 231,309	\$ 7,113 \$	(294,443) \$	85 2,764

Community Works (Gas Tax) Funds

The Community Works funding is provided by the Government of Canada. The use of the funding is established by a funding agreement between the District and the Union of British Columbia Municipalities. These funds may be used towards designated public transit, community energy, water, wastewater, solid waste and capacity building projects, as specified in the funding agreement. During 2011, \$254,017 (2010 - \$36,800 Knarston Creek Overflow Project) were used to fund the E & N Rail Corridor - Aulds/Ware Roads Major Trail.

Notes to Consolidated Financial Statements

Year ended December 31, 2011



Development Cost Charges

Development Cost Charges are restricted revenue liabilities representing fees collected from property development. The use of these funds is restricted by legislation (*Community Charter*) and can only be used for the purposes for which they were collected, being primarily to fund new infrastructure capital works. In accordance with Canadian public sector accounting standards, the District records these funds as restricted revenue which is then recognized as revenue when the related costs are incurred.

		2010	Receipts	Interest	Revenue	2011
Water	\$	72,056	15,574	826	- \$	88,456
Sewer		16,260	12,366	205	-	28,831
Drainage		21,953	2,362	233	-	24,548
Highway Facilities		58,223	1,935	617	-	60,775
Parkland	_	37,517	1,540	397	-	39,454
	\$	206,009 \$	33,777 \$	2,278 \$	- \$	242,064

6. Deposits

Deposits comprise the following as at December 31:

	 2011	2010
Performance deposits	\$ 13,629	\$ 13,329
Sewer Works – Phase 2 deposits	2,000	3,000
	\$ 15,629	\$ 16,329

Performance deposits are funds collected from various property developers and held as security to ensure the completion of specified agreed on works. These funds will be released once the related works are completed, or used by the District to complete the works for which they are held.

Notes to Consolidated Financial Statements

Year ended December 31, 2011



7. Tangible Capital Assets (Schedule A)

	 2011	2010
Land	\$ 8,752,199 \$	8,752,199
Land improvements	716,795	67,313
Buildings	1,195,750	1,242,331
Vehicles	648,612	603,463
Equipment	241,446	263,969
Infrastructure:		
Roads	7,807,697	7,807,348
Sewer	8,194,087	7,658,515
Water	4,075,209	4,052,166
Assets under construction	-	12,272
	\$ 31,631,795 \$	30,459,576

Land is comprised of land under roads, parks and tennis courts, well fields, and land under and around District buildings. Land improvements include playground equipment, playing fields and courts, and parking lots.

8. Accumulated Surplus

Operating Funds - These funds comprise the principal operating activities of the District and include funds for general government, sewer and water services.

Capital Funds - These funds are used to record the acquisition and disposal of tangible capital assets and related financing. These funds include general, sewer and water capital funds.

Reserve Funds - These funds have been created to hold assets for specific future requirements. They are comprised of the statutory reserve funds shown in Note 2.

Certain amounts, as approved by Council, are set aside in reserves for future capital expenditures. Transfers to and or from are reflected as an adjustment to the respective fund.

	2011	2010
Operating Fund	\$ 1,884,711	\$ 1,350,898
Statutory Reserve Funds (Schedule B)	2,928,506	2,744,762
Equity in Tangible Assets	 31 ,631, 795	 30,45 9,576
	\$ _36,445,012	\$ 34,55 5,236

Notes to Consolidated Financial Statements

Year ended December 31, 2011



Operating Funds

	General	Water	Sewer	Total
Opening balance	\$ 1,426,981 \$	765,111	\$ (841,194) \$	1,350,898
Surplus for the year	1,106,767	106,246	646,882	1,859,895
Transfers to Capital Funds	(619,303)	(19,269)	(533,649)	(1,172,221)
Transfer to Reserve Funds	(448,225)	(136,300)	(89,515)	(674,040)
Transfers from Reserve Funds	 402,915	117,264		520,179
Closing balance	\$ 1,869,1 35 \$	833,052 \$	(817,476) \$	1,884,711

Equity in Tangible Capital Assets:

	 2011	2010
Opening balance	\$ 30,459,576	\$ 28,840,069
Add: Purchases of tangible capital assets	1,858,107	2,231,580
Less: Proceeds on disposal	-	(15,000)
Gain (loss) on disposal	(10,052)	(14,383)
Less: Amortization	 (675,836)	(582,690)
	\$ 31 ,631, 795	\$ 30,45 9,576

9. Taxation

The District is required to collect taxes on behalf of, and transfer these amounts to, other government agencies noted below.

		2011	2010
Property laxes collected	\$ 4	,351,070	\$ 4,250,348
Less transfers to other governments:			
School District	1	,889,839	1,835,270
School District - policing		183,703	167,170
Regional Hospital District		127,944	174,608
Regional District of Nanaimo		566,505	501,249
BC Assessment		51,009	50,345
Municipal Finance Authority		158	147
Vancouver Island Regional Library		135,81 3	132,195
	2	,954,971	2,860,984
	\$ 1	,396,099	\$ 1,389,364

Notes to Consolidated Financial Statements

Year ended December 31, 2011



10. Government Grants and Transfers

		2011	2010
Operating transfers from provincial government:			
Strategic Communities Investment Fund Grant	\$	607,187	\$ 124,221
Other		4,850	17,896
		612,037	142,117
Capital transfers:			
Canada/B.C. Infrastructure Grant		420,118	664,118
BC Towns for Tomorrow Grant		400,000	400,000
Community Works (Federal Gas and Public Transit) Funds		254,017	36,800
	<u> </u>	1,686,172	\$ 1,243,035

11. Expenditure by Object and Segment

The financial statements report on expenditures by function. The District's expenditures by object are reported in Schedule C - Consolidated Schedule of Segment Disclosures.

Costs included in the District's financial plan are determined for each segment based on Council's approval of management recommendations as a result of Council's overall vision and strategy for the District. Financial Plan revenues from fees and charges, external funding, or internal allocations from reserves and accumulated surplus are also determined in the same manner. Actual expenditures are coded at the time of purchase to the appropriate segment and some payroll expenditures are allocated based on a pre-determined allocation consistent with the annual financial plan.

The segments included in the schedule are as follows:

General Government includes all administrative aspects of the District including property tax collection, council, and general services to the residents of the District.

Transportation Services includes management of the roads, storm drainage, and vehicle fleet used to provide services to the District.

Protective Services includes the fire department, building inspection, bylaw enforcement, and emergency planning.

Solid Waste Collection includes fees related to residential curbside collection services.

Planning includes land use planning, subdivision, development, and mapping.

Parks and Recreation includes management of District parks and trails, and the District's contribution to Mine Town Days.

Sewer Services includes the management and maintenance of the sanitary sewer collection system.

Water Services includes the management and maintenance of the water distribution system including reservoirs, wells, and hydrants.

Capital Funds includes funding and expenditures related to the purchase of capital assets in the general government, sewer and water services functions.

Notes to Consolidated Financial Statements

Year ended December 31, 2011



Reserve Funds includes interest earned on balances in the general government, sewer and water services capital reserves.

12. Commitments and Contingencies

(a) Municipal Pension Contingency

The District and its employees contribute to the Municipal Pension Plan (the Plan), a jointly trusteed pension plan. The board of trustees, representing plan members and employers, is responsible for overseeing the management of the Plan, including investment of the assets and administration of benefits. The Plan is a multi-employer contributory pension plan. Basic pension benefits provided are defined. The plan has about 173,000 active members and approximately 63,000 retired members. Active members include approximately 35,000 contributors from local government.

The latest valuation as at December 31, 2009 indicated a unfunded liability of \$1.024 billion for basic pension benefits. The next valuation will be as at December 31, 2012 with results available in 2013. Defined contribution plan accounting is applied to the Plan as the Plan exposes the participating entities to actuarial risks associated with the current and former employees of other entities, with the result that there is no consistent and reliable basis for allocating the obligation, Plan assets and cost to individual entities participating in the Plan.

The District paid \$41,929 (2010 - \$37,751) for employer contributions to the Plan in fiscal 2011, while employees contributed \$43,031 (2010 - \$39,048) to the Plan in fiscal 2011.

(b) Municipal Insurance Contingency

The District is a participant in the Municipal Insurance Association of British Columbia (the "Association"). Should the Association pay out claims in excess of premiums received, it is possible that the District, along with other participants, would be required to contribute towards the deficit.

13. Comparative Figures

Certain comparative figures have been reclassified to conform to the presentation adopted for the current year.

Notes to Consolidated Financial Statements

Year ended December 31, 2011



14. Financial Plan Figures

Financial Plan figures included in these financial statements are unaudited and represent the Financial Plan Bylaw adopted by Council. The Financial Plan includes internal transfers to and from Reserve and other surplus balances, and also capital expenditures rather than amortization expense. The following schedule reconciles the consolidated surplus as presented in the Financial Plan approved by Council to the consolidated surplus as shown in the Consolidated Statement of Operations.

	 2011
Consolidated surplus, per "District of Lantzville Financial Plan Bylaw No. 88, 2011.	\$ 6,521
Add:	
Capital expenditures	2,597,627
Transfers to statutory reserves	610,525
Internal debt repayment	253,805
Less:	
Transfers from statutory reserves	(758,559)
Recovery from prior year surplus	(504,465)
Consolidated surplus, per "2011 Financial Plan" for Consolidated Statement of Operations	\$ 2,205,454

Consolidated Schedule of Tangible Capital Assets



	Land Im	Land Improvements	Buildings	Vehicles	Equipment	Roads	Sewer	Water Under Construction	Sonstruction	2011 Total	2010 Total
Historical Cost:											
Opening Balance	8,752,199	308,598	1,868,360	1,312,239	394,689	9,674,226	7,806,874	5,302,096	12,272	35,431,553	33,393,471
Additions Disposals		666,093		89,890	21,633 (9,018)	308,122 (13,293)	656,142	128,499 (20,380)	(12,272)	1,858,107 (42,691)	2,231,580 (193,498)
Closing Balance, Dec.31	8,752,199	974,691	1,868,360	1,402,129	407,304	9,969,055	8,463,016	5,410,215		37,246,969	35,431,553
Accumulated Amortization:	••										
Opening Balance		241,285	626,029	708,776	130,720	1,866,878	148,359	1,249,930	,	4,971,977	4,553,402
Amortization Expense Disposals		16,611	46,581	44,741	44,156 (9,018)	302,291 (7,811)	120,570	100,886 (15,810)		675,836 (32,639)	582,690 (164,115)
Closing Balance, Dec.31	1	257,896	672,610	753,517	165,858	2,161,358	268,929	1,335,006		5,615,174	4,971,977
Net book value	\$ 8,752,199 \$ 716,795 \$ 1,195,750 \$	716,795 \$	1,195,750 \$	648,612 \$	241,446	\$ 7,807,697	7,807,697 \$ 8,194,087 \$	4,075,209 \$	6 9	31,631,795 \$	30,459,576

Consolidated Schedule of Statutory Reserve Fund Activities



2010		\$2,555,129	653,348	59,683	21,262	(544,660)	\$2,744,762
2011 Financial Plan	(Unaudited- Note 14)	2,744,762	610,525	58,199	1	(758,559)	2,654,927
2011 Total F		\$2,744,762 \$	610,525	63,515	29,883	(520,179)	\$2,928,506 \$
Assel aplacement	pu	83,096	8,300	ı	925	•	92,321
Assel Waterworks Replacement	Water Fund	\$ 387,727 \$	128,000	1	4,167	(117,264)	\$ 402,630 \$
Assel Replacement	Sewer Fund	\$ 70,391	26,000	1	884		\$ 97,275
Park Aquisition		34,756	ı	1	368		35,124
Park velopment		209,401 \$	29,800	1	2,378	Þ	241,579 \$
Park Fire Truck Development	General Fund	165,682 \$	71,800	3	2,137	,	239,619 \$
	Ger	503,538 \$	66,825	1	5,213	(90,407)	485,169 \$
Asset Capital Works Replacement		\$ 1,290,171 \$ 503,538 \$ 165,682 \$	279,800	63,515	13,811	(312,508)	\$ 1,334,789 \$ 485,169 \$ 239,619 \$ 241,579 \$
	I	Opening balance	Transfers in	Loan repayment	Interest earned	Transfers out	Closing balance \$

Consolidated Schedule of Segment Disclosures



	Gen, Gov't & Legislative	Transportation Services	Protective Services	Solid Waste Collection	Planning	Parks and Recreation	Sewer	Water	Reserve	2011 Consolidated	2011 Fin. Plan
REVENUE											
Taxation	1,396,099	1	•	•	1		,	•	ı	1.396.099	1.394.880
Government grants and transfers	1,265,751		303	•	1		420,118	ı	٠	1.686,172	1,889,068
Utility taxes and fees	1	r	•	164,155	•	1	509,931	514,608	,	1.188.694	1.041.069
Services and fees	44,234		19,122	2,594	12,550	561	796	5,432	1	85,289	61,591
Grants in lieu of taxes	72,430	•	1	•	1	ı	•		,	72,430	72,620
Interest	29,539	•	•	•	1	•	1	•	29,883	59,422	15,000
Development Cost Charges	1	r	•		•		•	•			
Other	23,178	•	ŧ	•	1	4,011	•	ı	•	27,189	33,375
	2,831,231	1	19,425	166,749	12,550	4,572 -	930,845 -	520,040	29,883	4,515,295	4,507,603
EXPENSES											
Audit and Legal	45,086	ı	•	1	•	•	2,500	2,500	1	50,086	58,000
Consulting	14,825	26,791	•	•	į	•		,		41,616	50,000
Contracted Services	24,106		58,218	165,413	45,528	3,555	•	•	•	296,820	308,290
Insurance	24,855	1,453	5,389	1	,	151	5,300	14,430	•	51,578	62,670
Legislative	18,933		1	•	•	ι	•	•	ı	18,933	29,000
Materials and Supplies	22,394	31,635	28,122	1	,	3,603	2776	6,435	•	92,965	172,570
Salaries, Wages and Benefils	542,412	67,330	59,982	•	1	67,335	43,527	89,040	,	869,626	907,869
Training, Travel and Conferences	32,681	5,300	29,143	•	•	1		•	1	67,124	73,700
Telephone and Utilities	10,619	54,790	9,656	•	1	ı	2,866	19,578	,	97,509	99,750
O(her	22,681	151,365	27,941		1	22,899	74,099	64,441		363,426	540,300
	758,592	338,664	218,451	165,413	45,528	97,543	129,068	196,424	r	1,949,683	2,302,149
Amortizalion	36,341	318,535	78,305	1	•	15,500	122,495	104,660	1	675.836	1
	794,933	657,199	296,756	165,413	45,528	113,043	251,563	301,084		2,625,519	2,302,149
Surplus (Deficit)	2,036,298	(657,199)	(277,331)	1,336	(32,978)	(108,471)	679,282	218,956	29,883	1,889,776	2,205,454

Consolidated Schedule of Segment Disclosures



	Gen. Gov't & Legislative	Transportation Services	Protective Services	Solid Waste Collection	Planning	Parks and Recreation	Sewer	Water	Reserve	2010 Consolidated	2010 Fin. Plan
REVENUE											
Taxation	1,389,364	1	•	i	•	1	•	c	,	1 389 364	1 387 935
Government grants and transfers	576,797	•	1.280	•	1	840	664 118	,	1	1 243 035	1 428 400
Utility taxes and fees	1	•	1	172.941	1	: '	476,091	512,933	1	1.161.965	1,020,625
Services and fees	36,739	1	19,116	2,154	17,700	1	564	6.321	ı	82.594	61.985
Grants in lieu of taxes	71,774	•	1			,	. 1	•	1	71,774	71.574
Interest	20,440	1	•	1	•	1		1	21,262	41,702	30,000
Development Cost Charges	36,000	•	1	•	•	,	•	•	'	36,000	36,000
Other	(9,721)	•	25	•	,	•	•	•	,	(969'6)	15,000
	2,121,393	-	20,421	175,095	17,700	840	1,140,773	519,254	21,262	4,016,738	4,051,519
EXPENSES											
Audit and Legal	39,395		ı	•	1	•	2,300	2,300	1	43.995	55.300
Consulting	16,215	•	•	1	•	1			ı	16,215	72,500
Contracted Services	27,255	2,349	56,205	170,821	44,135	3,749	1	•	•	304,514	330,564
Insurance	26,367	1,417	5,429	1	•	165	2,000	16,165	1	51,543	64,800
Legislative	4,452	•	'		•		1	•	•	4,452	13,850
Materials and Supplies	23,774	29,047	26,586	•		1,963	742	21,155	•	103,266	171,650
Salaries, Wages and Benefits	206,967	909'06	56,288		ı	45,215	39,538	81,402	,	820,016	849,679
Training, Travel and Conferences	25,707	6,700	24,562	ı	•	•	•	•	•	56,970	76,525
Telephone and Utilities	14,306	54,996	10,548		ı	•	2,213	19,097	1	101,160	104,600
Olher	28,977	111,573	37,336	ı	•	21,261	210,648	38,090	•	447,885	645,655
	713,415	296,687	216,955	170,821	44,135	72,353	257,441	178,209		1,950,016	2,385,123
	;										
Amortizalion	37,186	297,756	81,499			6,440	58,112	101,697		582,690	,
	750,601	594,443	298,454	170,821	44,135	78,793	315,553	279,906	t	2,532,706	2,385,123
Surplus (Deficit)	1,370,792	(594,443)	(278,033)	4,275	(26,435)	(77,953)	825,220	239,348	21,262	1,484,032	1,666,396